

ASHLEY ALDER CHAIR

FINANCIAL CONDUCT AUTHORITY

External Meetings  
(excludes meetings with regulated firms)

01 April 2023 30 June 2023

|                    |  |
|--------------------|--|
| 05 April 2023      | UK Regulators Network  |
| 12 April 2023      | Bank of England  |
| 12 April 2023      | HM Treasury  |
| 13 April 2023      | The Investment Association                                   |
| 13 April 2023      | Salzburg Global Finance                                      |
| 17 April 2023      | Consumer Panel   |
| 17 April 2023      | Bloomberg  |
| 20 April 2023      | Consumer Scotland  |
| 20 April 2023      | Scottish Financial Enterprise                                |
| 20 April 2023      | FinTech Scotland   |
|                    | Scottish Investment Operations                               |
|                    | Money Advice Scotland  |
|                    | Citizens Advice Scotland                                     |
|                    | University of Edinburgh                                      |
|                    | Competition and Markets Authority                            |
|                    | Ofgem  |
|                    | Ofcom  |
| 26 - 28 April 2023 | Eurofi Conference  |
| 25 April 2023      | HM Treasury  |
| 26 April 2023      | Prudential Supervision and Resolution Authority, France      |
| 26 April 2023      | Federated Hermes   |
| 26 April 2023      | The Central Bank of Ireland                                  |
| 26 April 2023      | National Securities Market Commission, Spain                 |
| 26 April 2023      | Financial Services and Markets Authority, Belgium            |
| 26 April 2023      | Autorité des marchés financiers, France                      |
| 26 April 2023      | European Securities and Markets Authority                    |
| 26 April 2023      | Authority for the Financial Markets, Netherlands             |
| 27 April 2023      | Federal Financial Supervisory Authority, Germany             |
| 27 April 2023      | The State Secretariat for International Finance, Switzerland |
| 27 April 2023      | European Insurance and Occupational Pensions Authority       |
| 27 April 2023      | European Banking Authority                                   |
| 28 April 2023      | Financial Supervisory Authority, Sweden                      |
| 02 May 2023        | UK Finance   |

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|------------------|---|
| 02 May 2023      | Financial Services Compensation Scheme                      |
| 02 May 2023      | Money and Pensions Service                                  |
|                  | The Pensions Regulator                                      |
|                  | Financial Ombudsman Service                                 |
| 03 May 2023      | Small Business Practitioner Panel                           |
| 09 – 10 May 2023 | BCBS-FSI-BSCEE high-level meeting for Europe (Panel member) |
| 11 May 2023      | Bharti Enterprises  |
| 11 May 2023      | Competition and Markets Authority                           |
| 12 May 2023      | European Commission   |
| 15 May 2023      | International Sustainability Standards Board                |
| 16 May 2023      | U.S. Securities and Exchange Commission                     |
| 16 May 2023      | Prudential Supervision and Resolution Authority, France     |
| 17 May 2023      | Markets Practitioner Panel                                  |
| 18 May 2023      | HM Treasury   |
| 18 May 2023      | Financial Services Compensation Scheme                      |
| 23 May 2023      | City of London  |
| 24 May 2023      | HM Treasury   |
| 24 May 2023      | HM Treasury   |
| 25 May 2023      | HM Treasury   |
| 30 May 2023      | The Association of British Insurers                         |
| 31 May 2023      | Kantar  |
| 01 June 2023     | StepChange Debt Charity                                     |
| 01 June 2023     | Practitioner Panel  |
| 02 June 2023     | The Pensions Regulator                                      |
| 05 June 2023     | Small Business Practitioner Panel                           |
| 05 June 2023     | Guernsey Financial Services Commission                      |
| 06 June 2023     | MP meeting  |
| 06 June 2023     | HM Treasury   |
| 06 June 2023     | Bank of England   |
|                  | Financial Services Compensation Scheme                      |
| 06 June 2023     | The Financial Regulators Complaints Commissioner            |
| 06 June 2023     | MP meeting  |
| 07 June 2023     | PwC   |
| 07 June 2023     | MP meeting  |
| 07 June 2023     | MP meeting  |
| 07 June 2023     | Hong Kong Monetary Authority                                |
| 09 June 2023     | Moody's   |
| 13 June 2023     | Practitioner Panel  |
| 13 June 2023     | HM Treasury   |
| 13 June 2023     | Listing Authority Advisory Panel                            |
| 13 June 2023     | Point Zero Forum  |
| 14 June 2023     | MP meeting  |
| 20 June 2023     | IRSG Council  |
| 20 June 2023     | MP meeting  |
| 20 June 2023     | Financial Ombudsman Service                                 |
| 22 June 2023     | Financial Services Compensation Scheme                      |
| 26 June 2023     | Point Zero Forum (Panel)                                    |
| 27 June 2023     | Markets Practitioner Panel                                  |

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|--------------|-----------------------------------|
| 29 June 2023 | Markets Practitioner Panel        |
|              | Listing Authority Advisory Panel  |
|              | Practitioner Panel                |
|              | Small Business Practitioner Panel |
|              | Consumer Panel                    |