

## EMILY SHEPPERD – CHIEF OPERATING OFFICER

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## FINANCIAL CONDUCT AUTHORITY

## External Meetings (excludes meetings with regulated firms)

## 01 January 2025 – 31 March 2025

09 January 2025 FCA Practitioner Panel  10 January 2025 City of London  13 January 2025 HM Treasury (HMT)  14 January 2025 HM Treasury (HMT)  15 January 2025 UK Finance  20 January 2025 HM Treasury (HMT)  21 January 2025 The Pensions Regulator  22 January 2025 9th Annual PRMIA Risk Leaders' Summit – keynote speech  27 January 2025 HM Treasury (HMT) Women in Finance Charter  30 January 2025 FCA Board  03 February 2025 FCA Small Business Practitioner Panel  04 February 2025 City & Financial Global 10th Annual Culture and Conduct Summit – Speech  05 February 2025 FCA Consumer Panel  06 February 2025 City of London Corporation Audit & Risk Management Committee – Speech  06 February 2025 FCA Practitioner Panel  13 February 2025 FCA Markets Practitioner Panel  27 February 2025 FCA Board  28 February 2025 National Crime Agency  Markets Practitioner Panel (MPP)	01 January 2025 – 31 March 2025		
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18 February 2025 Markets Practitioner Panel (MPP)	28 February 2025	National Crime Agency	
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18 March 2025 Depository Trust & Clearing Corporation	18 March 2025	Depository Trust & Clearing Corporation	
21 March 2025 HM Treasury (HMT) - Uma Kumaran MP	21 March 2025	HM Treasury (HMT) - Uma Kumaran MP	

25 March 2025	Ernst & Young
27 March 2025	FCA Board
31 March 2025	Gartner
31 March 2025	National Crime Agency