

STEVE SMART – Executive Director of Enforcement and Market Oversight

FINANCIAL CONDUCT AUTHORITY

External Meetings

(excludes meetings with regulated firms)

01 January 2026 – 31 March 2026

|                  |  |
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| 05 January 2026  | UK Finance   |
| 07 January 2026  | National Crime Agency  |
| 21 January 2026  | Securities and Exchange Commission (SEC)                             |
| 22 January 2026  | National Crime Agency  |
| 22 January 2026  | Office of Communications (Ofcom)                                     |
| 26 January 2026  | The Australian High Commission Australia Day Reception               |
| 02 February 2026 | UK Finance Senior Official Sector/Industry Economic Crime Roundtable |
| 04 February 2026 | Information Commissioner's Office (ICO)                              |
| 06 February 2026 | Institute of Chartered Accountants in England and Wales (ICAEW)      |
| 06 February 2026 | National Crime Agency  |
| 09 February 2026 | Capital Markets Authority (CMA)                                      |
| 09 February 2026 | British Embassy  |
| 09 February 2026 | Virtual Assets Regulatory Authority (VARA)                           |
| 10 February 2026 | Central Bank of the United Arab Emirates                             |
| 10 February 2026 | Financial Services Regulatory Authority                              |
| 11 February 2026 | Economic Security Centre of Dubai                                    |
| 11 February 2026 | Dubai Financial Services Authority                                   |
| 11 February 2026 | Dubai Police   |
| 12 February 2026 | Abu Dhabi Ministry of Finance  |
| 12 February 2026 | Abu Dhabi Ministry of Justice  |
| 12 February 2026 | Abu Dhabi Police   |
| 13 February 2026 | British Ambassador to the United Arab Emirates                       |
| 16 February 2026 | UK Finance   |
| 17 February 2026 | UK Finance   |
| 18 February 2026 | Aston University Research Group Roundtable                           |
| 18 February 2026 | The City UK  |
| 19 February 2026 | West Midlands Police   |
| 23 February 2026 | Home Office  |
| 24 February 2026 | EU Anti Money Laundering Authority (ALMA)                            |
| 25 February 2026 | HM Treasury (HMT) and City of London Evening Reception               |
| 03 March 2026    | Home Office  |
| 04 March 2026    | TechUK   |
| 04 March 2026    | Home Office  |
| 05 March 2026    | Met Police   |

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| 11 March 2026      | The Law Society of Scotland                         |
| 11 March 2026      | Bank of England                                     |
| 13 March 2026      | National Security Strategic Investment Fund (NSSIF) |
| 16 - 17 March 2026 | Global Fraud Summit                                 |
| 24 March 2026      | Treasury Select Committee                           |
| 30 March 2026      | HM Revenue and Customs (HMRC)                       |