

STEPHEN BRAVINER ROMAN GENERAL COUNSEL AND CHIEF RISK OFFICER

FINANCIAL CONDUCT AUTHORITY

**External Meetings
(excludes meetings with regulated firms)**

01 July 2025 30 September 2025

01 July 2025	Bank of England / HM Treasury
04 July 2025	Complaints Commissioner
07 July 2025	FCA Smaller Business Practitioner Panel
10 July 2025	Digital Regulation Cooperation Forum (DRCF) Board Meeting
16 July 2025	London Stock Exchange Group
18 July 2025	Ofgem – General Counsel
23 July 2025	Bank of England / HM Treasury
23 July 2025	Financial Ombudsman
24 July 2025	The Pensions Regulator
06 August 2025	Winmark
13 August 2025	Pension Protection Fund
13 August 2025	Office of Communication (Ofcom) / Information Commissioner's Office (ICO) / Competition and Markets Authority (CMA) / Water Services Regulation Authority (Ofwat)
14 August 2025	Norton Rose Fulbright
02 September 2025	Financial Services Compensation Scheme (FSCS) / Financial Ombudsman Service (FOS)
03 September 2025	Consumer Panel
03 September 2025	HM Treasury
05 September 2025	Complaints Commissioner
09 September 2025	Treasury Select Committee
09 September 2025	HM Treasury
16 September 2025	Listing Authority Advisory Panel
26 September 2025	Ofgem – General Counsel