

**SHEREE HOWARD - EXECUTIVE DIRECTOR OF AUTHORISATIONS**

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**FINANCIAL CONDUCT AUTHORITY**

**External Meetings**  
**(excludes meetings with regulated firms)**

**01 October 2025 – 31 December 2025**

09 October 2025	Annual Public Meeting and Press Conference
20 October 2025	Solicitors Regulation Authority
20 October 2025	Legal futures
21 October 2025	HM Treasury
31 October 2025	HM Treasury
31 October 2025	IPK European Strategy
03 November 2025	HM Treasury
06 November 2025	Burness Paull LLP
21 November 2025	London Stock Exchange Group
24 November 2025	Financial Markets Authority
25 November 2025	Innovate Finance
27 November 2025	HM Treasury
28 November 2025	Politico
01 December 2025	Solicitors Regulation Authority
02 December 2025	HM Treasury
04 December 2025	Politico
04 December 2025	HM Treasury
11 December 2025	HM Treasury
19 December 2025	National Audit Office