

NIKHIL RATHI – CHIEF EXECUTIVE

FINANCIAL CONDUCT AUTHORITY

External Meetings
(excludes meetings with regulated firms)

01 October 2025 – 31 December 2025

01 October 2025	Bank of England
01 October 2025	New York State Department of Financial Services
01 October 2025	City of London
01 October 2025	Department for Science, Innovation and Technology
01 October 2025	Newcome Advisory Board Leaders' Reception
02 October 2025	The Office of Communications
02 October 2025	HM Treasury
06 October 2025	Scottish Global Investment Summit
08 October 2025	BBC media interviews
08 October 2025	Bloomberg media interview
09 October 2025	FCA Annual Public Meeting and Press Conference
09 October 2025	US Commodity Futures Trading Commission
10 October 2025	HM Treasury
10 October 2025	Bank of England
15 October 2025	House of Lords Financial Services Regulation Committee
17 October 2025	The Times media interview
20 October 2025	British Embassy
20 October 2025	Financial Services Agency of Japan
20 October 2025	Government Pension Investment Fund
20 October 2025	Japan Exchange Group
20 October 2025	Bloomberg Speech at Japan Financial Services Opening Week
21 October 2025	Nikkei media interview
21 October 2025	Financial Services Agency of Japan
21 October 2025	Ministry of Finance
21 October 2025	Bank of Japan
22 October 2025	The City Regulators' Dinner Speech, Mansion House
23 October 2025	HM Treasury
27 October 2025	International Organisation of Securities Commissions
30 October 2025	Financial Stability Board
03 November 2025	City of London
03 November 2025	The Financial Times
04 November 2025	Fair4 All Finance Speech
04 November 2025	The Investment Association

04 November 2025	Bank of England
04 November 2025	HM Treasury
04 November 2025	The Martin Lewis Money Show
05 November 2025	Digital Regulation Cooperation Forum
05 November 2025	HM Treasury
05 November 2025	Bank of England
06 November 2025	Bank of England
06 November 2025	Heywood Fellow, Blavatnik School of Government, University of Oxford
06 November 2025	The City UK
06 November 2025	Faegre Drinker
06 November 2025	Digital Regulation Cooperation Forum
10 November 2025	Department for Science, Innovation and Technology
10 November 2025	UK Regulators Network
11 November 2025	Bank of England
12 November 2025	People's Bank of China
12 November 2025	The Sunday Times: Annual Business Reception
13 November 2025	Bank of England
13 November 2025	HM Treasury
13 November 2025	The Association of British Insurers
17 November 2025	Financial Stability Engagement Group
18 November 2025	Financial Stability Board
19 November 2025	Bank of England
19 November 2025	British Embassy
20 November 2025	Digital Regulation Cooperation Forum
24 November 2025	Bank of England
24 November 2025	European Securities and Markets Authority
25 November 2025	Flint Global
25 November 2025	Bank of England
26 November 2025	European Banking Authority
01 December 2025	Solicitors Regulation Authority
01 December 2025	Lady Mayor's Banquet
03 December 2025	Financial Times – The Global Banking Summit
03 December 2025	The Guardian media interview
04 December 2025	Flint Global
04 December 2025	Securities Commission Malaysia
05 December 2025	Greater Manchester Inward Investment Agency
05 December 2025	Mutuals Roundtable
05 December 2025	Manchester and Northwest Q&A and Networking event
05 December 2025	Northwest security and defence leaders meeting
08 December 2025	Digital Regulation Cooperation Forum
12 December 2025	Single Source Regulations Office
12 December 2025	The Building Societies Association
16 December 2025	Treasury Select Committee
16 December 2025	Bank of England
17 December 2025	Financial Services Compensation Scheme
17 December 2025	TheCityUK
17 December 2025	HM Treasury

18 December 2025

National Cyber Security Centre