

**ASHLEY ALDER – CHAIR**

**FINANCIAL CONDUCT AUTHORITY**

**External Meetings**

**(excludes meetings with regulated firms)**

**01 October 2025 – 31 December 2025**

08 October 2025	HM Treasury
09 October 2025	FCA Annual Public Meeting and Press Conference
14 October 2025	The Investment Association's Annual Industry Dinner
14 October 2025	The Investment Association
16 October 2025	Herbert Smith Freehills LLP
20 October 2025	IFRS Foundation
20 October 2025	HM Treasury
22 October 2025	Association of British Insurers
22 October 2025	Standards Board for Alternative Investments
22 October 2025	Bank of England Court
22 October 2025	The City of London Corporation, The City Regulators' Dinner 2025
23 October 2025	TheCityUK
23 October 2025	CFRF Symposium 2025
06 November 2025	Cumberland Lodge Financial Services Summit
11 November 2025	Lord Wood of Anfield MP
11 November 2025	HM Treasury
12 November 2025	UK Finance
12 November 2025	New Financial Dinner
13 November 2025	ABI Annual Dinner
17 November 2025	Egon Zehnder Dinner
18 November 2025	UK Finance Annual Dinner 2025
25 November 2025	The Investment Association
25 November 2025	The Investment Association Investment Association Annual Conference
26 November 2025	TheCityUK
01 December 2025	The City of London Corporation, Lady Mayor's Banquet 2025
01 December 2025	Small Business Practitioner Panel
04 December 2025	Regulatory Decisions Committee
04 December 2025	UK Finance Retail Chairs' Dinner
08 December 2025	Shape the Future of Regulation in the Era of Digital Innovation
09 December 2025	HM Treasury
09 December 2025	UKRN Chairs Dinner
16 December 2025	Treasury Committee
19 December 2025	Financial Ombudsman Service (FOS)

24 November

FCA pre-Christmas drinks with Journalists