John Griffith-Jones – Chairman

FINANCIAL CONDUCT AUTHORITY

External, Board & Executive Committee Meetings (Excludes meeting with regulated firms)

01 January 2016 – 31 January 2016

05 January 2016 Charles Roxburgh, HM Treasury Jon Cunliffe, Bank of England Andrew Bailey, Prudential Regulation Authority 05 January 2016 Complaints Commissioner 06 January 2016 Financial Ombudsmen Service (FOS) 12 January 2016 The City UK 13 January 2016 The Lord Mayor 14 January 2016 The Lord Mayor 14 January 2016 Treasury Select Committee (TSC) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury 27 January 2016 FCA Board 03 February 2016 FCA Board 03 February 2016 The Lord Mayor 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Spanish Banking Association 04 February 2016 Spanish Banking Association 04 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 The City UK 05 February 2016 The City UK 10 February 2016 The Financial Sector Assessment Program (FSAP)	05 January 2016	Britain Thinks
Andrew Bailey, Prudential Regulation Authority 05 January 2016 Complaints Commissioner 06 January 2016 Financial Ombudsmen Service (FOS) 17 January 2016 The City UK 13 January 2016 The City UK 13 January 2016 The Lord Mayor 14 January 2016 The Lord Mayor 20 January 2016 Treasury Select Committee (TSC) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury 27January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 FCA Board 03 February 2016 The Lord Mayor 03 February 2016 The Lord Mayor 03 February 2016 The Iona Mayor 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Spanish Banking Association 04 February 2016 FCA Board 09 February 2016 FCA Board 09 February 2016 The City UK 10 February 2016 Th	05 January 2016	Charles Roxburgh, HM Treasury
05 January 2016 Complaints Commissioner 06 January 2016 OfGem 07 January 2016 Financial Ombudsmen Service (FOS) 12 January 2016 The City UK 13 January 2016 The Lord Mayor 14 January 2016 Treasury Select Committee (TSC) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury 27 January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 FCA Board 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Banking Standards Board (BSB) 04 February 2016 Spanish Banking Association 04 February 2016 Institute of International Finance (IIF) 05 February 2016 FCA Board 09 February 2016 FCA Board 09 February 2016 The City UK 10 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The City UK 10 February 2016 FCA Board 09 February 2016 The City UK		
06 January 2016 OfGem 07 January 2016 Financial Ombudsmen Service (FOS) 12 January 2016 The City UK 13 January 2016 The Lord Mayor 14 January 2016 Money Advice Scotland 20 January 2016 Treasury Select Committee (TSC) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury 27January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 FCA Board 03 February 2016 The Lord Mayor 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Listing Authority Advisory Panel Chair 04 February 2016 Institute of International Finance (IIF) 05 February 2016 FCA Board 09 February 2016 FCA Board 09 February 2016 The City UK 10 February 2016 The City UK 10 February 2016 The City UK 10 February 2016 National Audit Office (NAO) 11 February 2016 National Audit Office (NAO)		
07 January 2016 Financial Ombudsmen Service (FOS) 12 January 2016 The City UK 13 January 2016 The Lord Mayor 14 January 2016 Money Advice Scotland 20 January 2016 Treasury Select Committee (TSC) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury 27January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 The Lord Mayor 03 February 2016 The City UK 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Institute of International Finance (IIF) 05 February 2016 Institute of International Finance (IIF) 05 February 2016 The City UK 10 February 2016 The City UK 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The City UK 10 February 2016 The City UK 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP)	· · · · · · · · · · · · · · · · · · ·	•
12 January 2016 The City UK 13 January 2016 The Lord Mayor 14 January 2016 Money Advice Scotland 20 January 2016 Treasury Select Committee (TSC) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury 27.January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 FCA Board 03 February 2016 The Lord Mayor 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Listing Authority Advisory Panel Chair 04 February 2016 Institute of International Finance (IIF) 05 February 2016 FCA Board 09 February 2016 The City UK 10 February 2016 The City UK 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The City UK 10 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP) <	06 January 2016	OfGem
13 January 2016 The Lord Mayor 14 January 2016 Money Advice Scotland 20 January 2016 Treasury Select Committee (TSC) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 The Lord Mayor 03 February 2016 The Lord Mayor 03 February 2016 The Lord Mayor 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 FcA Board 09 February 2016 The City UK 10 February 2016	07 January 2016	Financial Ombudsmen Service (FOS)
14 January 2016 Money Advice Scotland 20 January 2016 Treasury Select Committee (TSC) 20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury 27 January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 FCA Board 03 February 2016 Banking Standards Board (BSB) 04 February 2016 The Lord Mayor 03 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Listing Authority Advisory Panel Chair 04 February 2016 Institute of International Finance (IIF) 05 February 2016 FCA Board 09 February 2016 The City UK 10 February 2016 The City UK 10 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The City UK 10 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Asses	12 January 2016	The City UK
20 January 2016Treasury Select Committee (TSC)20 January 2016Sector Wide Discussion Group21 January 2016The Tax Incentivised Savings Association (TISA)20 January 2016John Kingman, HM Treasury Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury27.January 2016Payment Systems Regulator Board (PSR)27-28 January 2016FCA Board03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Institute of International Finance (IIF)05 February 2016The City UK10 February 2016The City UK10 February 2016The City UK11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The City UK10 February 2016The City UK11 February 2016The City UK11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	13 January 2016	The Lord Mayor
20 January 2016 Sector Wide Discussion Group 21 January 2016 The Tax Incentivised Savings Association (TISA) 20 January 2016 John Kingman, HM Treasury Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury 27January 2016 Payment Systems Regulator Board (PSR) 27-28 January 2016 FCA Board 03 February 2016 The Lord Mayor 03 February 2016 Banking Standards Board (BSB) 04 February 2016 The Financial Sector Assessment Program (FSAP) 04 February 2016 Listing Authority Advisory Panel Chair 04 February 2016 Institute of International Finance (IIF) 05 February 2016 FCA Board 09 February 2016 The City UK 10 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The City UK 10 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 The Financial Sector Assessment Program (FSAP) 11 February 2016 National Audit Office (NAO)<	14 January 2016	Money Advice Scotland
21 January 2016The Tax Incentivised Savings Association (TISA)20 January 2016John Kingman, HM Treasury Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury27January 2016Payment Systems Regulator Board (PSR)27-28 January 2016FCA Board03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Inte Financial Sector Assessment Program (FSAP)04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016FCA Board09 February 2016Institute of International Finance (IIF)05 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Standard, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016FCA Remunerational Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	20 January 2016	Treasury Select Committee (TSC)
20 January 2016John Kingman, HM Treasury Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury27 January 2016Payment Systems Regulator Board (PSR)27-28 January 2016FCA Board03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016Autional Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	20 January 2016	Sector Wide Discussion Group
Charles Roxburgh, HM Treasury Gwyneth Nurse, HM Treasury27 January 2016Payment Systems Regulator Board (PSR)27-28 January 2016FCA Board03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	21 January 2016	The Tax Incentivised Savings Association (TISA)
Gwyneth Nurse, HM Treasury27January 2016Payment Systems Regulator Board (PSR)27-28 January 2016FCA Board03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016Mational Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	20 January 2016	John Kingman, HM Treasury
27January 2016Payment Systems Regulator Board (PSR)27-28 January 2016FCA Board03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP		
27-28 January 2016FCA Board03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP		
03 February 2016The Lord Mayor03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP		
03 February 2016Banking Standards Board (BSB)04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The City UK11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP		
04 February 2016The Financial Sector Assessment Program (FSAP)04 February 2016Listing Authority Advisory Panel Chair04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016Mational Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	03 February 2016	The Lord Mayor
04 February 2016Listing Authority Advisory Panel Chair04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	03 February 2016	Banking Standards Board (BSB)
04 February 2016Spanish Banking Association04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	04 February 2016	The Financial Sector Assessment Program (FSAP)
04 February 2016Institute of International Finance (IIF)05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	04 February 2016	Listing Authority Advisory Panel Chair
05 February 2016FCA Board09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	04 February 2016	Spanish Banking Association
09 February 2016The City UK10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	04 February 2016	Institute of International Finance (IIF)
10 February 2016The Financial Sector Assessment Program (FSAP)11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016Stephen Hammond MP	05 February 2016	FCA Board
11 February 2016John Kingman, HM Treasury Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	09 February 2016	The City UK
Gwyneth Nurse, HM Treasury11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	10 February 2016	The Financial Sector Assessment Program (FSAP)
11 February 2016National Audit Office (NAO)16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	11 February 2016	
16 February 2016Payment System Regulator Panel Chair (PSR)18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP		
18 February 2016Financial Reporting Council (FRC)18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	· · · · ·	
18 February 2016Financial Ombudsman Service Oversight Committee (FOS)22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	16 February 2016	Payment System Regulator Panel Chair (PSR)
22 February 2016London & International Insurance Brokers Association (LIIBA)22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	18 February 2016	Financial Reporting Council (FRC)
22 February 2016FCA Remuneration Committee23 February 2016Stephen Hammond MP	18 February 2016	Financial Ombudsman Service Oversight Committee (FOS)
23 February 2016 Stephen Hammond MP	22 February 2016	London & International Insurance Brokers Association (LIIBA)
	22 February 2016	FCA Remuneration Committee
	23 February 2016	Stephen Hammond MP
23 February 2016 Mark Garnier MP	23 February 2016	Mark Garnier MP
24 February 2016 George Kerevan MP	24 February 2016	George Kerevan MP
24 February 2016 Money Advice Service Oversight Committee (MAS)	24 February 2016	Money Advice Service Oversight Committee (MAS)

24-25 February 2016	FCA Board
01 March 2016	FCA Board
09 March 2016	The Lord Mayor
09 March 2016	Payment Systems Regulator Board (PSR)
04 March 2016	The British Insurance Brokers Association (BIBA)
10 March 2016	Chris Philp MP
11 March 2016	Manchester Federation of Small Businesses (FSB)
11 March 2016	Association Of British Credit Unions Ltd (ABCUL) – speaking engagement
11 March 2016	Rebecca Long-Bailey MP
14 March 2016	FCA Audit Committee
15 March 2016	Charles Roxburgh, HM Treasury Mark Bowman, HM Treasury Jon Cunliffe, Bank of England Andrew Bailey, Prudential Regulation Authority
16 March 2016	Regulatory Policy Committee (RPC)
16 March 2016	FCA Remuneration Committee
16-17 March 2016	FCA Board
21 March 2016	U.S. Securities and Exchange Commission
21 March 2016	Financial Stability Board (FSB)
22 March 2016	New York Department of Financial Services
22 March 2016	KPMG
24 March 2016	Hargreaves Landsdown
24 March 2016	Citizens Advice Bristol
29-31 March 2016	Financial Stability Board (FSB)